DCC

Annual General Meeting

17 July 2009

Introductory overview

- **DCC is a broadly based group, operating across five focused divisions**
  - DCC Energy
  - DCC SerCom (IT & Entertainment products)
  - DCC Healthcare
  - DCC Food & Beverage
  - DCC Environmental

- **85% of DCC's profits are derived from procurement, sales, marketing and distribution businesses, with 15% from business support service activities**

- **FY 2009**:
  - Revenue €6,400.1m
  - Operating profit €180.4m
  - Operating cash flow €304.9m

- **7,200 employees**

- **Market capitalisation approximately €1.2 billion**

Year ended 31 March 2009 - highlights of the year

	€'m	Reported	Constant Currency†
Revenue	6,400.1m	+15.7%	+31.0%
Operating profit*	180.4m	+7.9%	+22.4%
Adjusted EPS*	169.13 cent	+2.5%*	+17.0%*
Dividend per share	62.34 cent	+10.0%	
Operating cash flow	304.9m	(2008: €129.0m)	
Net debt	90.7m	(2008: €123.7m)	
ROCE	17.8%	(2008: 17.5%)	

† Constant currency figures quoted are based on retranslating 2008/09 figures at prior year rates
* Excluding net exceptionals and amortisation of intangible assets

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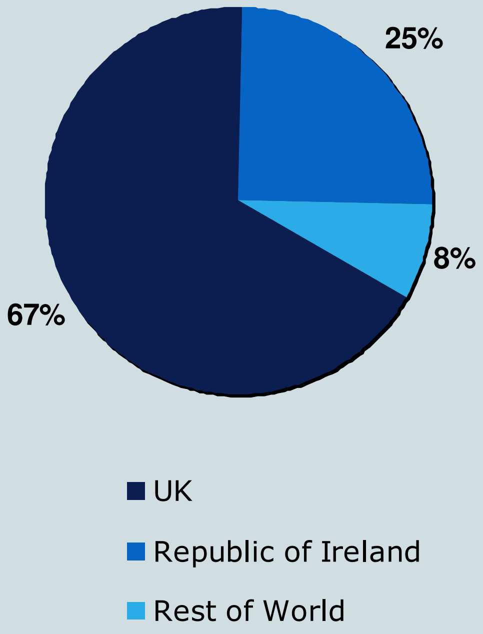
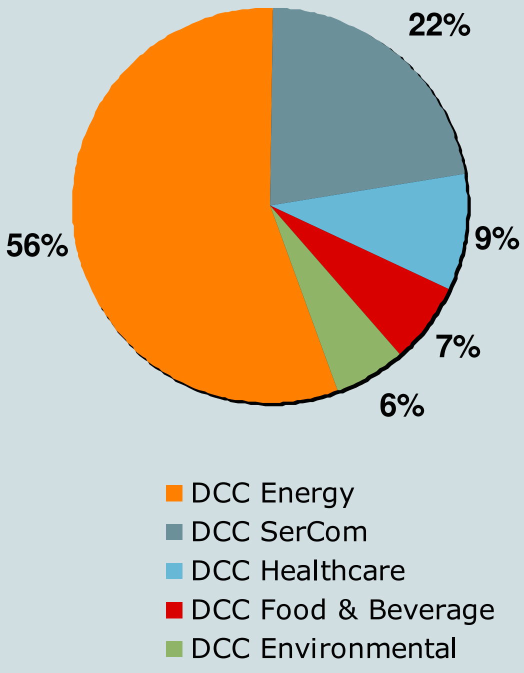
Operating profit - year ended 31 March 2009

Geographical Split



By Division



Business overview

	€'m	Change on prior year: Reported	Change on prior year: Constant Currency†
Operating profit*			
DCC Energy	100.7	+35.5%	+59.3%
DCC SerCom	40.1	+0.2%	+9.2%
DCC Healthcare	17.3	-26.2%	-20.5%
DCC Food & Beverage	12.1	-21.3%	-20.4%
DCC Environmental	10.2	-27.2%	-17.6%
Group operating profit	180.4	+7.9%	+22.4%
ROCE – incl. intangible assets	17.8%	(17.5% in 2008)	
ROCE – excl. intangible assets	41.6%	(38.0% in 2008)	

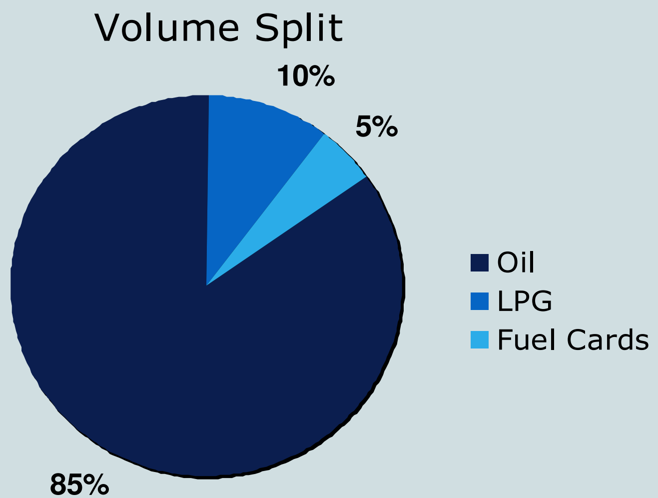
† Constant currency figures quoted are based on retranslating 2008/09 figures at prior year rates

* Excluding net exceptionals and amortisation of intangible assets

Divisional highlights - DCC Energy

	2009	2008	Reported	Constant currency
Revenue	€4,130.8m	€3,420.0m	+20.8%	+39.9%
Operating profit	€100.7m	€ 74.3m	+35.5%	+59.3%
ROCE – incl. intangible assets.	24.9%	20.6%		
ROCE – excl. intangible assets	63.7%	45.8%		

- **Exceptionally strong result**
- **10 year operating profit CAGR 18.7%**
- **24.9% increase in total volumes to 5.3 billion litres**
- **Acquisition of Chevron's UK oil distribution business**
- **Acquisition of Shell Denmark**



DCC Energy statistics

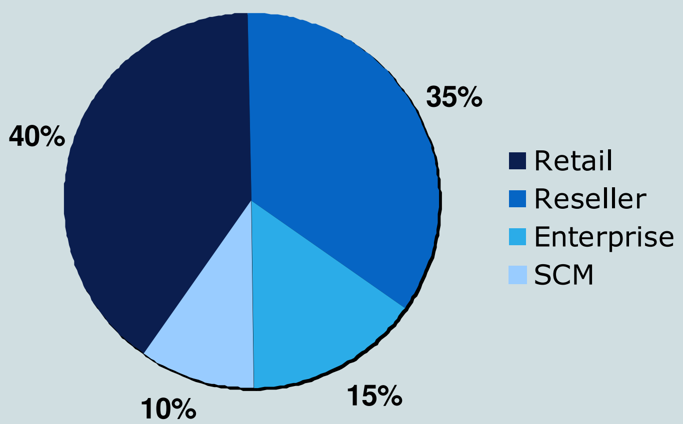
No of litres of fuel sold:	**5,307,805,000**
No of articulated truck equivalents:	156,112
Distance if joined end to end:	2,342 kms
= further than Dublin to St. Petersburg:	2,314 kms

Divisional highlights - DCC SerCom

	2009	2008	Reported	Constant currency
Revenue	€1,551.3m	€1,423.4m	+9.0%	+18.7%
Operating profit	€40.1m	€40.1m	+0.2%	+9.2%
Operating margin	2.6%	2.8%		
ROCE – incl. intangible assets.	15.5%	15.3%		
ROCE – excl. intangible assets	26.2%	24.2%		

- **Strong profit growth**
- **Broadening product range**
- **Developing pan European presence**

Revenue Split

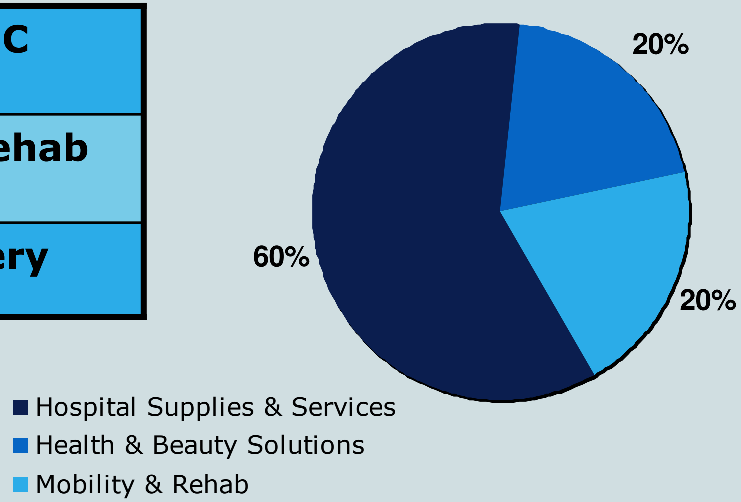


Divisional highlights - DCC Healthcare

	2009	2008	Reported	Constant currency
Revenue	€331.2m	€286.8m	+15.5%	+27.9%
Operating profit	€17.3m	€23.5m	-26.2%	-20.5%
Operating margin	5.2%	8.2%		
ROCE – incl. intangible assets.	9.4%	13.9%		
ROCE – excl. intangible assets	31.9%	48.8%		

- **Challenging environment for DCC Healthcare**
- **Closure of German Mobility & Rehab business**
- **Cost reductions / Margin recovery**

Revenue Split

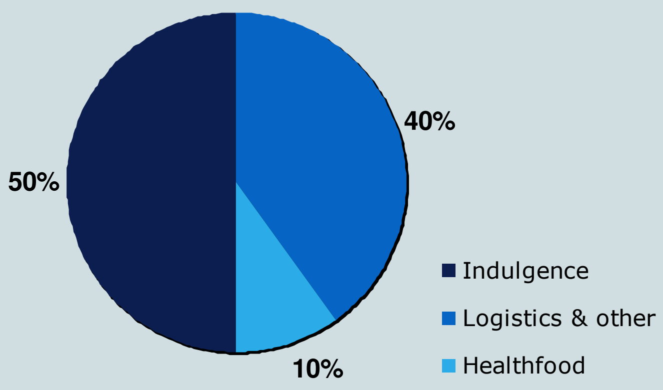


Divisional highlights - DCC Food & Beverage

	2009	2008	Reported	Constant currency
Revenue	€305.0m	€310.1m	-1.7%	+2.1%
Operating profit	€12.1m	€15.3m	-21.3%	-20.4%
Operating margin	3.9%	4.9%		
ROCE – incl intangible assets	14.1%	18.6%		
ROCE – excl intangible assets	35.8%	51.2%		

- **Significant change in buying patterns by Irish consumers**
- **Cost reductions to adapt to new activity levels**
- **Acquisition of Findlater Grants**

Revenue Split

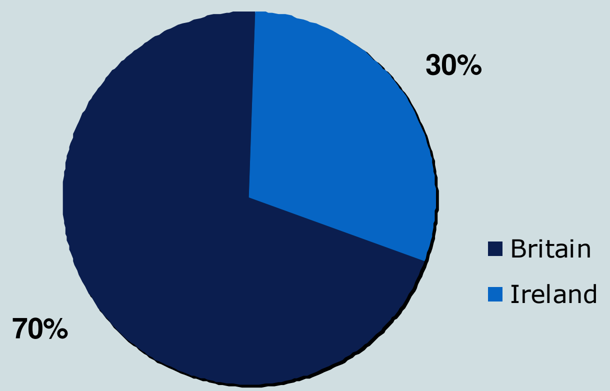


Divisional highlights - DCC Environmental

	2009	2008	Reported	Constant currency
Revenue	€81.8m	€91.7m	-10.8%	-0.1%
Operating profit	€10.2m	€14.0m	-27.2%	-17.6%
Operating margin	12.5%	15.3%		
ROCE – incl. intangible assets.	12.9%	17.4%		
ROCE – excl. intangible assets	29.5%	40.4%		

- **Profit impacted by economic slowdown and dramatic decline in recyclate prices**
- **Cost reductions and focus on increased recycling rate**
- **Continuing momentum towards more sustainable waste management solutions**

Revenue Split



Strategy review

Background:

- Analysis of Group's business and structure
- Financial market turmoil and global recession
- Track record:
  - Strong earnings growth
  - Strong shareholder returns
  - Resilient performance in 2008/09
  - Increased dividend
  - Strong financial position

Strategy review *continued*

Outcome of review:

- No material change to structure of Group
- Diversity integral to DCC's strategy
- Focus on building market leadership positions
- Acquisitions to strengthen market positions and extend geographic footprint
- Devolved structure with empowered teams
- Maintain strong balance sheet - opportunities in current environment
- Board to keep structure and strategic direction under periodic review

Interim Management Statement

- Quarter 1 ahead of budget although, as anticipated, behind last year
- Outlook for the year to 31 March 2010 remains unchanged
- Group operating profit, on a constant currency basis, modestly behind to broadly in line with last year
- Anticipate reported adjusted earnings per share to be in the range of 5% to 10% behind last year
- DCC continues to be in a strong financial position to benefit from acquisition and development opportunities

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Strong and consistent growth

Adjusted EPS excl Manor Park Homebuilders contribution

Adjusted EPS
10 year CAGR 11.8%
5 year CAGR 9.8%